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The Director of Central Intelligence Washington, D.C. 20505

National Intelligence Council

NIC #00362-84 18 January 1984

MEMORANDUM FOR:

Robert G. Gates

Chairman, National Intelligence Council

THROUGH

: Charles E. Waterman

Vice Chairman, National Intelligence Council

Herbert E. Meyer

Vice Chairman, National Intelligence Council

INFORMATION

: All National Intelligence Officers

FROM

National Intelligence Officer for East Asia

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SUBJECT

Simplifying NIC Procedures

For the NIO, the <u>process</u> of managing an Estimate has become nearly as time consuming and taxing as the much more important task of paying attention to the substance.

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